Culture of Learning with High Expectations
Core Belief: Every student can and must learn at grade level and beyond
Guarantee: Every student moves a minimum of a grade level each year
Instructional Focus: Literacy and Math

Career Technical Education Advisory Board Meeting
DATE: September 12, 2019
LOCATION: Fresno High School

Purpose: Our purpose is to synchronize the work of our various teams to operationalize our vision for student success and theory of action by supporting CCR team members in problem solving and making timely effective decisions in support of student achievement.

Norms: Be on Time; Be Present; Be Decisive; Spread Joy; Live the Commitments

Commitments:
1. We agree to focus our discussions on the needs of Fresno Unified students and programs.
2. We agree to share ideas which serve to promote and grow the pathway.
3. We agree to network and promote the pathways programs among peers in our professions.

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<thead>
<tr>
<th>Time</th>
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<th>Presentor</th>
</tr>
</thead>
<tbody>
<tr>
<td>3:30PM</td>
<td>Fresno High School CTE Programs Showcase</td>
<td>Fresno High CTE and JROTC students</td>
</tr>
<tr>
<td>3:45 PM</td>
<td>Call meeting to order</td>
<td>Chris Roup, CTE Advisory Chair</td>
</tr>
<tr>
<td></td>
<td>Thank you to Fresno High for hosting – Principal Linda Laettner to provide welcome message</td>
<td>Nuvia Varela, CTE Advisory Co-Chair</td>
</tr>
<tr>
<td></td>
<td>Approve Meeting Minutes from 5/16/19</td>
<td>College and Career Readiness</td>
</tr>
<tr>
<td>3:50 PM</td>
<td>Industry Trends, Demands, and Skills Gaps Presentation Q &amp; A</td>
<td>Erik Cherkaski, Workforce Development Board</td>
</tr>
<tr>
<td>4:10 PM</td>
<td>Message from Jeremy Ward</td>
<td>Jeremy Ward, Executive Officer</td>
</tr>
<tr>
<td></td>
<td>Activity- Graduate Profile/Skills Needs/Mission Statement</td>
<td>Riley Walton, Student</td>
</tr>
<tr>
<td></td>
<td>CTE Highlights</td>
<td>Camryn Lazarde, Student</td>
</tr>
<tr>
<td></td>
<td>CTE Student and Graduate Speakers</td>
<td>Isaac Gamino, Graduate</td>
</tr>
<tr>
<td>4:35 PM</td>
<td>Upcoming Events</td>
<td>College and Career Readiness</td>
</tr>
<tr>
<td></td>
<td>Industry Announcements and Public Comment</td>
<td>All</td>
</tr>
<tr>
<td>4:45 PM</td>
<td>Fresno High Raffle Winner Announced</td>
<td>All</td>
</tr>
<tr>
<td></td>
<td>Networking</td>
<td>College and Career Readiness</td>
</tr>
<tr>
<td></td>
<td>Tours/Adjournment</td>
<td></td>
</tr>
</tbody>
</table>
Objective: The Advisory Board makes recommendations regarding the expansion of programs, curriculum, and professional learning. The Advisory Board will become familiar with the challenges facing public schools and become advocates and stakeholders, while helping to ensure high quality, relevant preparation for the workforce. The Advisory Board also assists with providing resources, marketing pathway opportunities, engaging work-based learning experiences, and student scholarships.

Thank you for attending our first 2019/2020 CTE Advisory Meeting!

CTE District Advisory Committee Meetings for the 19/20 School Year
1/16/20 @ 3:30-5:00PM, Edison High
3/26/20 @ 3:30-5:00PM, Roosevelt High
5/14/20 @ 3:30-5:00PM, Location TBD

For Additional Information, Please Contact:

Tara J. Kaitfors
Business Engagement Coordinator
College and Career Readiness
4120 N. First Street
Fresno, CA 93726
Office: (559)248-7489
Cell: (559)917-8859
Fax: (559)248-7533
tara.loll@fresnounified.org
Culture of Learning with High Expectations
Core Belief: Every student can and must learn at grade level and beyond
Guarantee: Every student moves a minimum of a grade level each year
Instructional Focus: Literacy and Math

Career Technical Education Advisory Board Meeting
DATE: September 12, 2019
LOCATION: Fresno High School
Meeting Minutes

Voting Members:
• Heather Allen, Fresno Unified
• Kristen Boroski, Fresno Unified
• Jon Bradford, IMAGO
• Robert Castillo, Fresno Fire
• Dale Costa, Fresno Unified
• Carolyn DeAnda, Fresno City College
• Phonekham Douangmala, Fresno Adult
• Patricia Gutierrez, Fresno Unified
• Charlie Harris, Life Flower
• Mark Jackson, Blue Dolphin Engineering
• Camryn Lazalde, Fresno Unified student
• Jenna Lukens, EDC
• Heather Marquez, Junior Achievement
• Rochelle Cantu-Martinez, Paul Mitchell-The School
• Bill Robinson, SOL Development
• Chris Roup, NAMI
• Tamela Ryatt, Fresno Unified
• Kao Saetern, Division of Apprenticeship Standards
• Gary Schlueter, Fresno Adult
• Mike Schwan, RSD Total Control
• Dan Sousa, SCCCD
• Nuvia Varela, Regional Workforce Investment Board
• Riley Walton, Fresno Unified student
• Jeremy Ward, Fresno Unified

Guests:
• Monorith Arun, Fresno Unified
• Jane Banks, Fresno Unified
• Evangeline Bocanegra, Fresno Unified
• Jeff Delong, Fresno Unified
• Chris Durham, Fresno Unified
• April Farkas, SCCCD Training Institute
• Jodie Garabedian, Fresno Unified
• Ash Jones, Fresno Unified
• Chris Navarro, Fresno Unified
• Tara Kaitfors, Fresno Unified
• Grady Lane, Fresno Unified
• Melissa Rodriguez, Fresno Unified
• Michelle Rodriguez, Fresno Unified
• Christina Rodriguez, Fresno Unified
• Anahi Rubalcava, Fresno Unified student
• Dina Scambray, Fresno Unified
• Richard Schmelz, Fresno Unified
Welcome and Introductions:

Chris Roup called the meeting to order at 3:40PM following Fresno High’s student CTE showcase of pathways, programs and courses. Chris introduced herself and Co-chair, Nuvia Varela. Chris thanked Fresno High for hosting today’s meeting and introduced Principle Laetner, who welcomed all to the Senate Room. Michelle Rodriguez, Board Trustee Liaison, introduced herself as well.

New Business:

Chris asked for a motion to approve meeting minutes from May 16th meeting. Motion to approve minutes made by Mike Schwan and seconded by Heather Marquez with none opposed. Nuvia asked the committee to review the CTE Advisory Committee List and terms for 2019/2020 members. Heather Marquez made a motion to approve, seconded by Mike Schwan with none opposed.

Erik Cherkaski with Workforce Development Board presented information to the committee on industry trends, skills/training gaps, labor demands and employment rates in the Valley. Soft skills needed include communication, creativity, critical thinking, civil service, and collaboration. 2026 occupational outlook would need more health care and supply chain/logistics workers. Erik also discussed the upcoming Economic Summit and Drive Initiative presentation by Central Valley Community Foundation.

Jeremy Ward greeted the committee, provided some background, and summer highlights for the College and Career Readiness office. Jeremy thanked Sally Fowler for her work in this position previously and shared the Superintendent would be reshaping goals for the District to determine what the community valued in terms of new graduates. Jeremy facilitated an activity around the Graduate Profile skills and asked the committee to identify skills, competencies and characteristics traditionally needed for workplace success. Committee members worked with table partners to come up with common skills and wrote them on surveys that were turned in.

Two CTE students were introduced and presented on what they are currently learning and why they enjoy being involved in a Career Technical Education course/pathway. Riley Walton, Edison Biomedicine student, discussed opportunities available and her goal to be a Physician’s Assistant. Camryn Lazalde, Hoover Construction student, discussed the benefit of hands-on learning and his newfound confidence in his abilities.

Jeff Delong discussed Job Shadow Days and shared the flyer with the committee that included a link to sign up and host experiences. Ticket to the Future dates were shared and industry was invited to visit Valdez Hall on November 5 as part of the School Choice/Parent Night.

Industry Announcements and Public Comment:

Rochelle Martinez-Cantu discussed opportunities for students to participate in an upcoming Fashion Show. Kei Shabazz discussed the Little Free Library stations starting at elementary schools and created by Fresno High Construction students. Melissa Rodriguez thanked all who attended a recent guest speaker/interview event at Hoover High school. Tara shared upcoming dates to participate in several Work-Based Learning opportunities with calendar dates in folders.

Adjournment:

Prior to adjournment, Kei had two students draw names to win Fresno High prizes followed by a tour of the campus. Rochelle Cantu and Heather Marquez were the two winners. With no further discussions or announcements, Chris thanked all for attending and asked for motion to adjourn at 5:02 pm. Motion made and seconded with no further comment. Next meeting scheduled January 16, 2020 at Edison High School.
Purpose: Our purpose is to synchronize the work of our various teams to operationalize our vision for student success and theory of action by supporting CCR team members in problem solving and making timely effective decisions in support of student achievement.

Norms: Be on Time; Be Present; Be Decisive; Spread Joy; Live the Commitments

Commitments:
1. We agree to focus our discussions on the needs of Fresno Unified students and programs.
2. We agree to share ideas which serve to promote and grow the pathway.
3. We agree to network and promote the pathways programs among peers in our professions.

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<tr>
<td>3:30PM</td>
<td>Edison High School CTE Programs Showcase</td>
<td>Edison High CTE students and teachers</td>
</tr>
<tr>
<td>3:45 PM</td>
<td>Call meeting to order</td>
<td>• Chris Roup, CTE Advisory Chair</td>
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<tr>
<td></td>
<td>Remembering Mike Schwan</td>
<td>• Nuvia Varela, CTE Advisory Co-Chair</td>
</tr>
<tr>
<td></td>
<td>Thank you to Edison High for hosting</td>
<td>• Joey Munoz, Edison Principal</td>
</tr>
<tr>
<td></td>
<td>Welcome and Introductions</td>
<td>• Jeremy Ward, Executive Officer</td>
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<tr>
<td></td>
<td>Approve Meeting Minutes from 9/12/2019</td>
<td>• Mike Betts, Betts Co</td>
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<td></td>
<td>District Updates</td>
<td>• Jeff Delong, WBL Coordinator</td>
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<td>CA Economic Summit Summary</td>
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<td></td>
<td>Employer and Intern Panel</td>
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<td></td>
<td>Work-Based Learning Opportunities</td>
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<tr>
<td>4:45 PM</td>
<td>Sub-Committee Updates</td>
<td>• Chris Roup</td>
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<td></td>
<td>Adopt a Class Pilot</td>
<td>• Jon Bradford, IMAGO/Chris Roup</td>
</tr>
<tr>
<td></td>
<td>Public Comment, Opportunities and Announcements</td>
<td>• Nuvia Varela</td>
</tr>
<tr>
<td>4:55 PM</td>
<td>Adjournment</td>
<td>• Chris Roup/Nuvia Varela</td>
</tr>
<tr>
<td></td>
<td>Next Meeting: March 26, 2020 @ Roosevelt</td>
<td>• College and Career Readiness</td>
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<tr>
<td></td>
<td>Tours</td>
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</tbody>
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Objective: The Advisory Board makes recommendations regarding the expansion of programs, curriculum, and professional learning. The Advisory Board will become familiar with the challenges facing public schools and become advocates and stakeholders, while helping to ensure high quality, relevant preparation for the workforce. The Advisory Board also assists with providing resources, marketing pathway opportunities, engaging work-based learning experiences, and student scholarships.
CTE District Advisory Committee Meetings for the 19/20 School Year:

- 3/26/20, 3:30-5:00PM, Roosevelt High
- 5/14/20, 3:30-5:00PM, Location TBD

For Additional Information, Please Contact:

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Culture of Learning with High Expectations

Core Belief: Every student can and must learn at grade level and beyond
Guarantee: Every student moves a minimum of a grade level each year
Instructional Focus: Literacy and Math

Career Technical Education Advisory Board Meeting

DATE: January 16, 2020
LOCATION: Edison High School

Meeting Minutes

Voting Members:
- Heather Allen, Fresno Unified
- Alyssa Armesto, Tangram Interiors
- Mike Betts, Betts Manufacturing
- Kristen Boroski, Fresno Unified
- Jon Bradford, IMAGO
- Dale Costa, Fresno Unified
- Carolyn DeAnda, Fresno City College
- Phonekham Douangmala, Fresno Adult
- Charlie Harris, LifeFlower
- Camryn Lazalde, Fresno Unified student
- Jenna Lukens, EDC
- Heather Marquez, Junior Achievement
- Tina Maldonado, Fresno PD
- Rochelle Cantu-Martinez, Paul Mitchell-The School
- Emil Milevoj, Lyle Center for Innovation and Entrepreneurship
- Valerie Norvell, Hospital Council
- Sarah Pedelty, Habitat for Humanity
- Naomi Popoff, United health Centers
- Chris Roup, NAMI
- Tamela Ryatt, Fresno Unified
- Scott Sailor, Fresno State
- Gary Schlueter, Fresno Adult
- Michael Silviera, Kaiser Permanente
- Genelle Taylor Kumpe, SJVMA/Fresno Business Council
- Nuvia Varela, Regional Workforce Investment Board
- Riley Walton, Fresno Unified student
- Jeremy Ward, Fresno Unified

Guests:
- Gene Yang, Fresno Unified
- Carissa Aflague, Fresno Unified
- Monorith Arun, Fresno Unified
- Jane Banks, Fresno Unified
- Karen Burrington, Fresno Unified
- Jeff Delong, Fresno Unified
- Xiong Cha, Fresno Unified
- Anthony Cunim, Rescare
- Evelynne Im, Rescare
- Careena Im, Rescare
- Ash Jones, Fresno Unified
- Tara Kaitfors, Fresno Unified
- Dan Lyman, Total Concept
- Dina McPhail, Fresno Unified
- Mikel Mora, Fresno Unified
- Joey Munoz, Fresno Unified
- Chris Navarro, Fresno Unified
- Bob Nelson, Fresno Unified
- David Obermiller, Grow Harvest
- Grady Lane, Fresno Unified
- Fernando Valera, Fresno Unified
- Geffin Vera, Fresno Unified
- Thao Xiong, Habitat for Humanity

approved
Welcome and Introductions:

Chris Roup called the meeting to order at 3:47PM following Edison High’s student CTE showcase of pathways, programs and courses. Superintendent Bob Nelson was introduced by Chris Roup and thanked everyone for attending. Superintendent Nelson spoke on the value of Career Technical Education and thanked the community partners for their support. Chris thanked Edison High for hosting today’s meeting and introduced Principal Joey Munoz, who welcomed and thanked all. Chris introduced herself and Co-chair, Nuvia Varela.

New Business:

Chris asked for a motion to approve meeting minutes from September meeting. Motion to approve minutes made by Heather Marques and seconded by Jenna Lukens with none opposed.

Executive Officer Jeremy Ward was introduced by Chris Roup and thanked those in attendance and shared opening thoughts. Jeremy providing updates on Bond Measures regarding the District and other updates:

- CTE Facilities at Duncan and Hoover
- Project Labor Agreement (CTE students must have access to internships with our partners)
- Boeing Aviation partnership and simulators at middle school sights.

Chris Roup introduced Mike Betts to share “Prosperous Economies, Thriving Workers: Advancing Manufacturing”. Fresno hosted the CA Economic Summit in November. He shared the history and overview of CA Manufacturing Alliance and the connections to the SJVMA and the Fresno Business Council. Mike also shared the four priority recommendations (Strategy, Workforce, Infrastructure, Trade). Additionally, Mike shared the date for the next Manufacturing Summit, happening April 21st at the Fresno Convention Center. The event would include an opportunity for students to interview resume ready students.

Chris Roup facilitated a conversation with a Student and Employer Internship Panel. The panel shared experiences from student and employer perspectives. Chris asked the employers to share their tips for employers who maybe considering interns and then asked the students interns to share tips for students interested in participating in internships. The panel then fielded questions from the audience.

Jeff Delong discussed upcoming events and opportunities. Included in the Committee folders were flyers for both Job Shadow Days and the Strong Workforce Program Internships opportunity for health and manufacturing companies. Chris and shared an update on the Adopt-a-class pilot as well as a summary of recent Health and Human Services Sub-Committee meetings. Johnathon Bradford shared his experiences regarding Adopt a Class and discussed the Sub-Committee work as well.

Industry Announcements and Public Comment:

Heather Marquez shared Junior Achievement scholarship information and the Stock Market Challenge. Cara shared upcoming Portfolio Day and the need for volunteers.

Tara shared upcoming dates to participate in several Work-Based Learning opportunities with calendar dates in folders. Rochelle Cantu-Martinez, with Paul Mitchell, shared on a recent fashion show with approved
Roosevelt’s Fashion class and shared the scholarship opportunities available within League of Mexican American Women. Jon shared the Work-Force Readiness certificate approved by the Fresno Workforce Development and City of Fresno.

**Adjournment:**

With no further discussions or announcements, Chris thanked all for attending and asked for motion to adjourn at 5:10 pm. Motion made by Jon Bradford and seconded with no further comment. Next meeting scheduled March 26, 2020 at Roosevelt High School.
Career Technical Education Advisory Board Meeting

DATE: March 26, 2020
LOCATION: Virtual Zoom Meeting

Purpose: Our purpose is to synchronize the work of our various teams to operationalize our vision for student success and theory of action by supporting CCR team members in problem solving and making timely effective decisions in support of student achievement.

Norms: Be on Time; Be Present; Be Decisive; Spread Joy; Live the Commitments

Commitments:
1. We agree to focus our discussions on the needs of Fresno Unified students and programs.
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<tr>
<td>3:30 PM</td>
<td>• Welcome and Introductions</td>
<td>• Chris Roup, CTE Advisory Chair</td>
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<tr>
<td></td>
<td>• Zoom Protocols, Sign in to chat box</td>
<td>• Nuvia Varela, CTE Advisory Co-Chair</td>
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<td></td>
<td>• Advisory Roles</td>
<td></td>
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<tr>
<td>3:45 PM</td>
<td>• Call meeting to order</td>
<td>• Chris Roup, CTE Advisory Chair</td>
</tr>
<tr>
<td></td>
<td>• Approve Meeting Minutes from 1/16/2020</td>
<td>• Nuvia Varela, CTE Advisory Co-Chair</td>
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<td></td>
<td>• Fresno Compact Business and Education Partner Awards</td>
<td>• Jeremy Ward, Executive Officer</td>
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<td></td>
<td>• Grants and Funding Updates</td>
<td>• Kristen Boroski, Director of Career Readiness</td>
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<td></td>
<td>• Comprehensive Local Needs Assessment</td>
<td>• Tara Kaitfors, Business Engagement</td>
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<td></td>
<td>• Performance Indicators/Data Share</td>
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<td></td>
<td>• Gather Feedback and Identify Strategies</td>
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<tr>
<td>4:15 PM</td>
<td>• Summer Externship Opportunities</td>
<td>• Jeff Delong, WBL Coordinator</td>
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<td></td>
<td>• Public Comment, Opportunities and Announcements</td>
<td>• Chris Roup</td>
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<td>• Nuvia Varela</td>
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<tr>
<td>4:30 PM</td>
<td>• Adjournment</td>
<td>• Chris Roup/Nuvia Varela</td>
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<tr>
<td></td>
<td>• Next Meeting: May 14, 2020</td>
<td>• College and Career Readiness</td>
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<td></td>
<td>• Thank you for attending virtually!</td>
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</tbody>
</table>

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Guarantee: Every student moves a minimum of a grade level each year
Instructional Focus: Literacy and Math

Career Technical Education Advisory Board Meeting

DATE: March 26, 2020
LOCATION: Virtual Zoom Meeting

Meeting Minutes

Voting Members:

- Heather Allen, Fresno Unified
- Juan Alvarez, USDA
- Kristen Boroski, Fresno Unified
- Jon Bradford, IMAGO
- Marie Gilbert, Fresno State Center for Excellence in Nursing
- Patti Gutierrez, Fresno Unified
- Jenna Lukens, EDC
- Heather Marquez, Junior Achievement
- Tina Maldonado, Fresno PD
- Rochelle Cantu-Martinez, Paul Mitchell-The School
- Emil Milevoj, Lyle Center for Innovation and Entrepreneurship
- Nichole Mosqueda, Camarena Health
- Brissa Quiroz, Fresno State Lyle Center of Engineering
- Chris Roup, NAMI
- Tamela Ryatt, Fresno Unified
- Scott Sailor, Fresno State
- Gary Schlueter, Fresno Adult
- Michael Silviera, Kaiser Permanente
- Genelle Taylor Kumpe, SJVMA/Fresno Business Council
- Nuvia Varela, Regional Workforce Investment Board
- Jeremy Ward, Fresno Unified
- Valerie Vuicich, FCSS

Guests:

- Monorith Arun, Fresno Unified
- Karen Burrington, Fresno Unified
- Floridia Cheung, Fresno Unified
- Jeff Delong, Fresno Unified
- Doug Davidian, SJVMA
- Chris Durham, Fresno Unified
- Tanisha Garcia, Fresno State Public Health
- Vincent Hoke, Fresno Unified
- Ash Jones, Fresno Unified
- Cara Jurado, Fresno Unified
- Tara Kaitfors, Fresno Unified
- Grady Lane, Fresno Unified
- Chris Navarro, Fresno Unified
- Troy Odell, Fresno Unified
- Jazmin Rios, Camarena Health
- Melissa Rodriguez, Fresno Unified
- Dina Scambray, Fresno Unified
- Keisha Shabazz, Fresno Unified
- Janet Sloan, FCSS
- Beau Sunahara, Fresno Unified
- Ralph Vasquez, Fresno Unified

approved
Welcome and Introductions:

Chris Roup called the first virtual meeting to order at 3:30 and was happy to see so many faces through the Zoom meeting. Chris reminded attendees of the roles of the CTE Advisory and introduced all College and Career Readiness staff that would be presenting. She asked all attendees to please place names in the chat box as a type of sign in. Chris reminded all to please mute microphones and to please ask any questions via the chat box, as Kristen Boroski would be monitoring and answering those questions there.

New Business:

Nuvia Varela asked for a motion to approve meeting minutes from January 16th meeting at Edison High School. Motion to approve minutes made by Melissa Rodriguez and seconded by Jenna Lukens with none opposed.

Tara Kaitfors congratulated partners that recently received the Fresno Compact Business and Education Partnership Awards. Charlie Harris with LifeFlower, Karen Musson with Gar Bennet, and Mike Betts of Betts Co were all recognized in March for their invested time and resources working with Fresno Unified, teachers and staff. Chris Roup added that it was a great ceremony, and she was pleased to see so many business partners nominated for their work with multiple Districts.

Tara shared the latest information on CTE Facilities Grant applications and the K-12 Strong Workforce Program grants. The K-12 Strong Workforce grant is specific to expanding internships, industry certifications, college credit courses and will take effect on July 1, 2020 for all career fields. She thanked all partners who contributed to the acceptance of the grants with their letters of support and looked forward to thoughts on creating more opportunities for students.

As a part of Federal Perkins dollars, California approved the state’s CTE plan that includes updated accountability measures and requires school districts to complete a Comprehensive Needs Assessment (CLNA) to better inform and guide resources. Jeff Delong shared data to help identify, understand and prioritize the needs of the District and gather feedback from our partners. During today’s meeting, a link would be shared to survey partners for input on potential strategies to improve the following:

- CTE Enrollment
- CTE Completion
- A-G Completion
- Graduation Rates
- Work-Based Learning
- Industry Certifications and
- Post-Program Placement

Jeff also shared new opportunities for Fresno Unified students with a Board approved Memorandum of Understanding (MOU) with Fresno, Madera, Kings and Tulare Counties Building and Construction Trades Council, and the signatory Craft Councils and Unions, addressing Career Technical Education (CTE) opportunities for District students. The primary goal of the CTE program is to maximize construction work opportunities for traditionally under-represented members of the community.

Jeff Delong discussed the Strong Workforce Program Internships opportunities for paid internships (outside of school hours) currently available for incoming Juniors and Seniors enrolled in a Health or Advanced Manufacturing course or program. He reminded the Committee that beginning July 1, 2020
we have approved funds to provide paid internships for students in all 15 industry sectors. There was a QR code shared for any companies with an interest in hosting interns in the future.

Industry Announcements and Public Comment:
The meeting was turned back over to Chris Roup and Nuvia Varela, who thanked all for tuning in to our first virtual CTE Advisory. Chris reminded all to please complete the survey to share feedback and ideas to improve CTE pathways, programs and courses. She shared a QR code that would connect to the survey link. Tara also shared the link via calendar invite for all to complete by April 3rd.

Adjournment:
With no further discussions or announcements, Chris thanked all for attending and asked for motion to adjourn at 4:15 pm. Nuvia reminded all of the next meeting scheduled to coincide with the CTE Summit, May 14th, 2020.